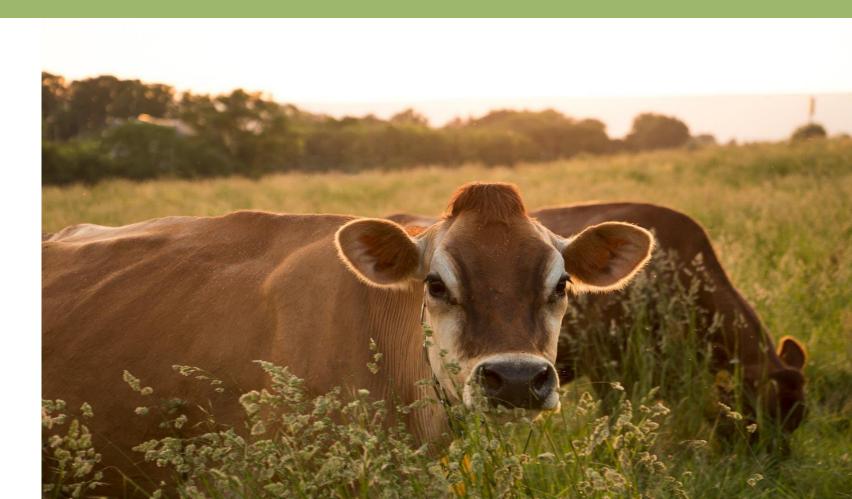
ARLA MARKET UPDATE

MILK MARKET DEVELOPMENT IN AN INTERNATIONAL PERSPECTIVE

June 18th, 2024

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Arla Foods 2024





AGENDA

Part 1:

- Milk production
- Dairy Demand
- Stock Situation
- Price Outlook

Part 2:

- Outlook 2030





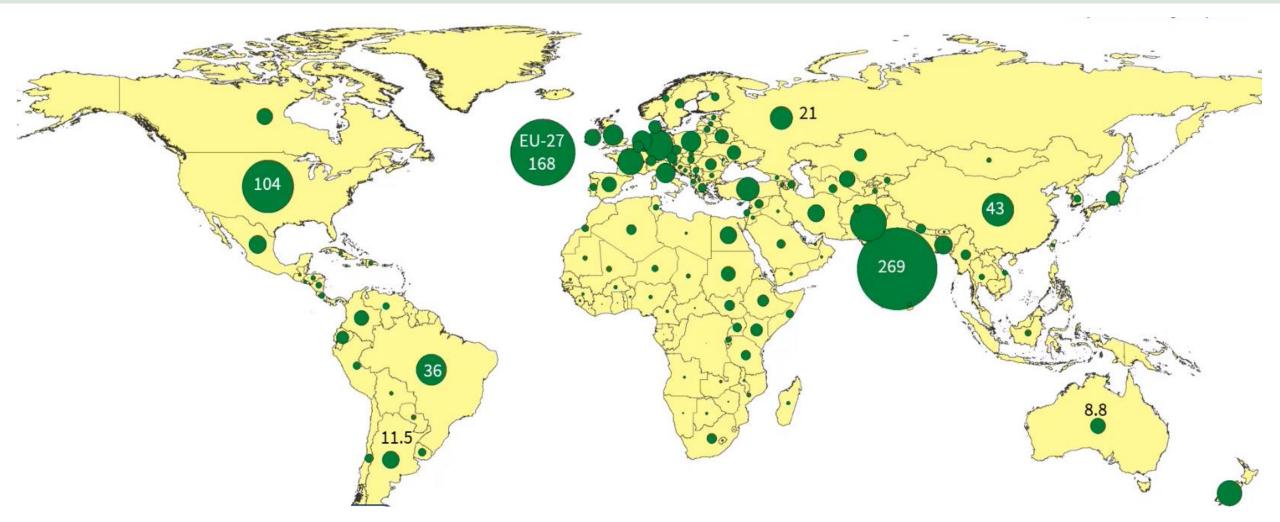
GLOBAL MILK PRODUCTION





GLOBAL MILK PRODUCTION

Main Milk Production Areas



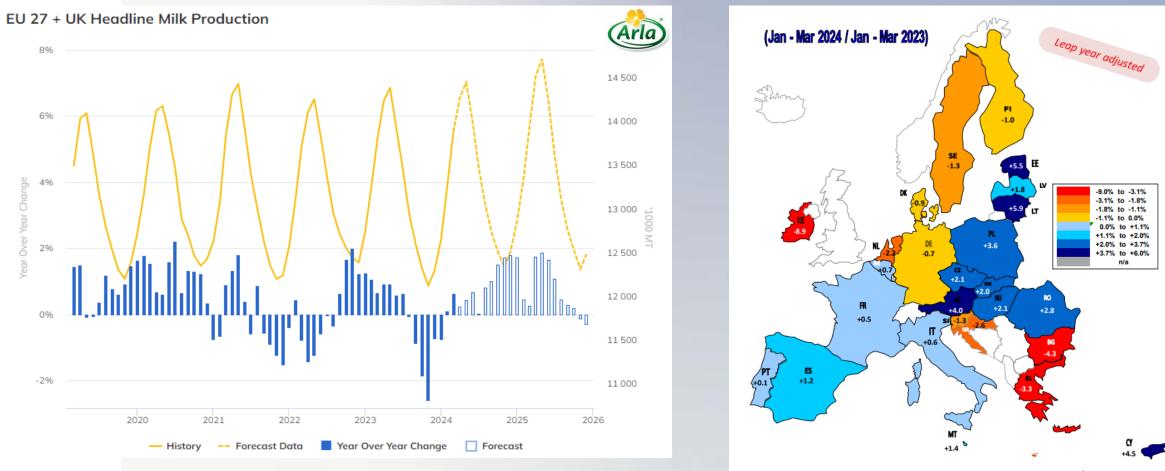




MILK PRODUCTION EU+UK

Milk production starts to recover but only marginally

Milk production for the EU27+UK up +0.5% in March 24. Q3/4 expected to improve slightly



Source StoneX, EU Comission

MILK PRODUCTION US

Several challenges put pressure on milk production

US milk production in down -0,4% in April – Improvements expected but HPAI situation leads to uncertainty

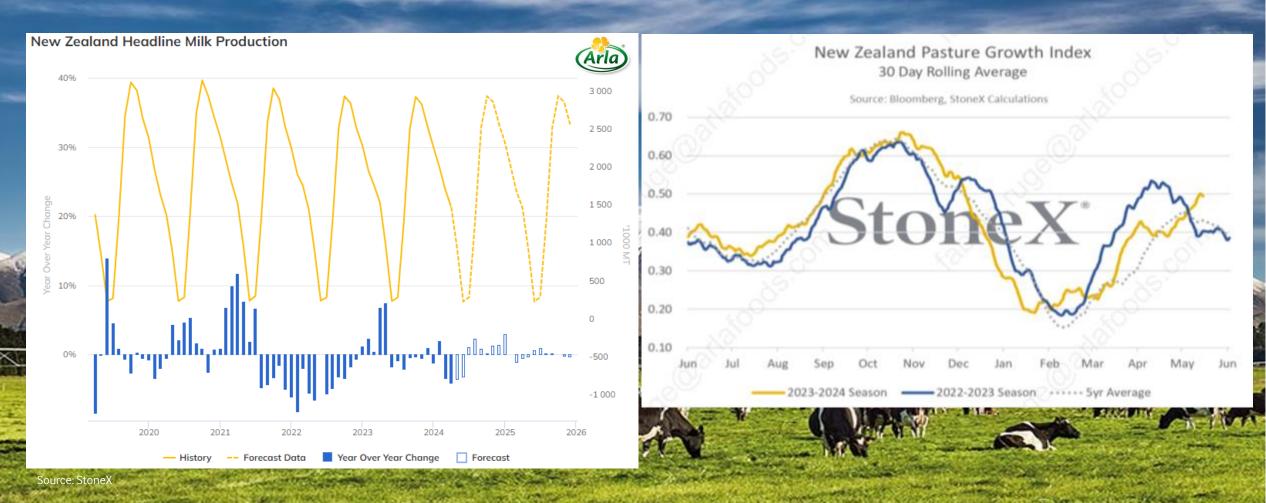




NZ MILK PRODUCTION

New Zealand milk solids production in April was down -2,6%

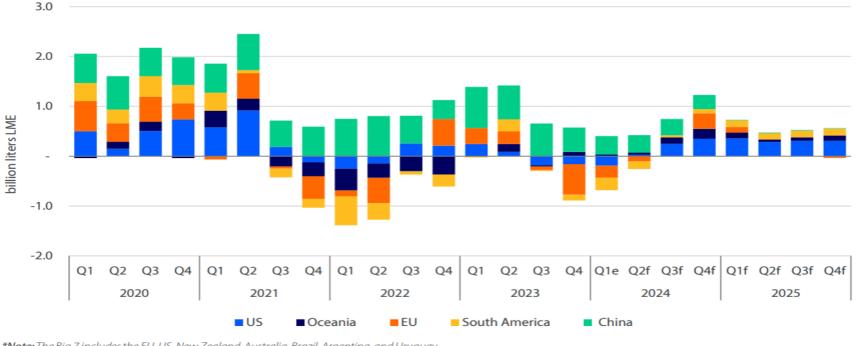
New Zealand milk solids production in April was down -2,6%



GLOBAL MILK PRODUCTION

Negative milk growth in last 12 months – Forecast more positive, but with large uncertainty

Figure 1: Milk production growth, Big 7 exporters and China (actual and Rabobank forecast), 2020-1H 2025f*



*Note: The Big 7 includes the EU, US, New Zealand, Australia, Brazil, Argentina, and Uruguay. Source: Big 7 and Chinese government and industry agencies, Rabobank 2024

Source: Rabobank, GTP Market Intelligence

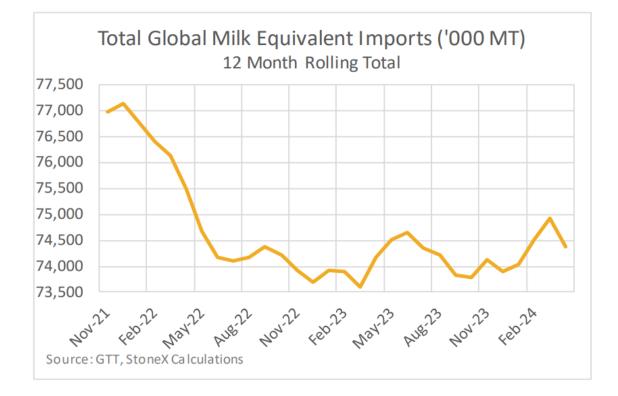
DAIRY DEMAND SITUATION

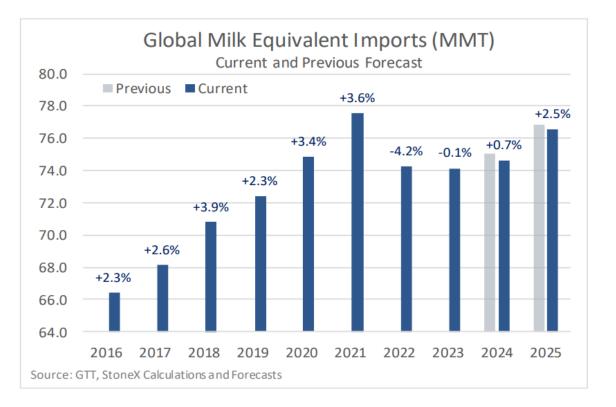




GLOBAL DEMAND

Strong reduction in 2022 - stable in 2023 – recovery expected for 2024/25



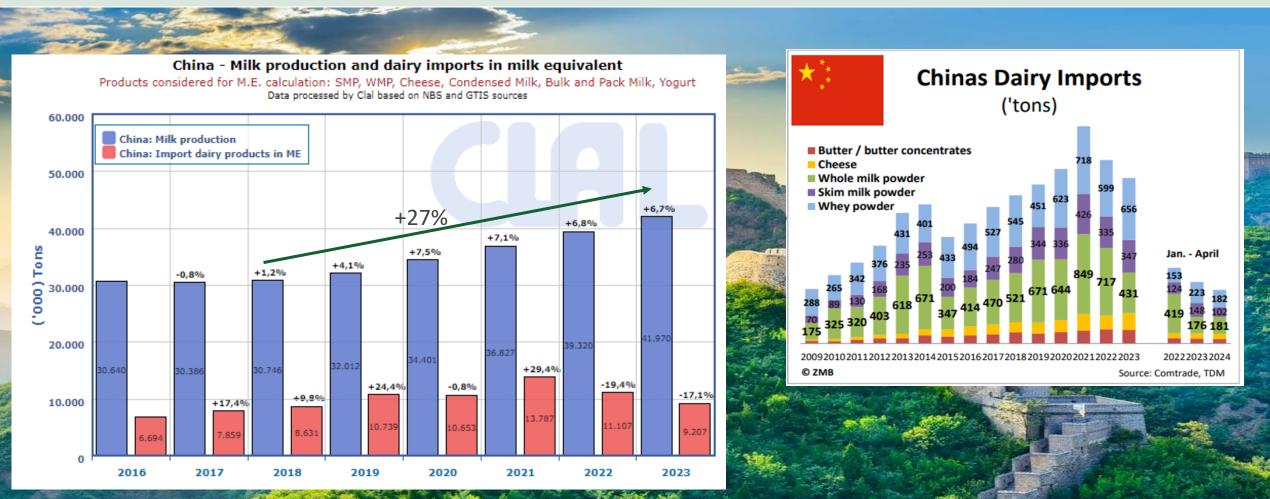


Source StoneX



DEMAND SITUATION

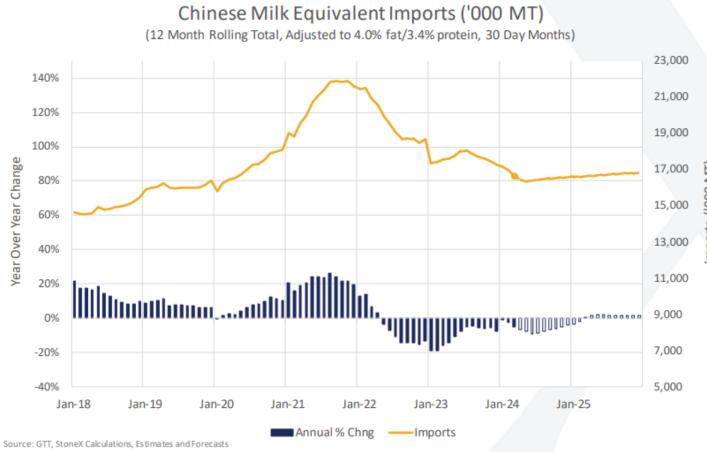
Chinese Dairy Demand is weak



Source: ZMB, CLAL

CHINESE IMPORT DEMAND

Imports are further decreasing



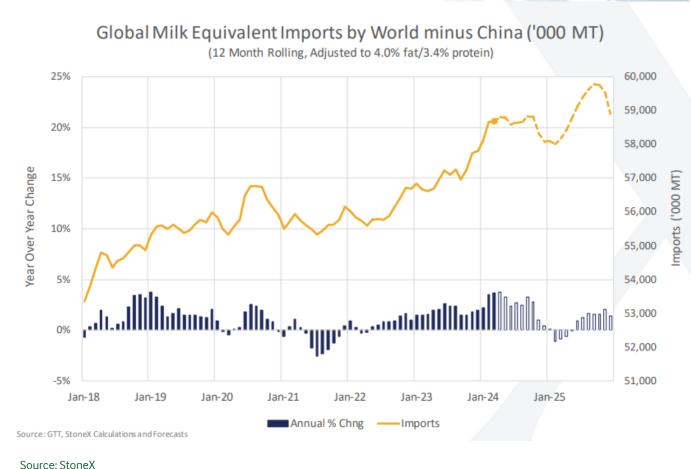
Source: StoneX



Economic growth reduced, youth-unemployment, real-estate-crisis

DEMAND SITUATION

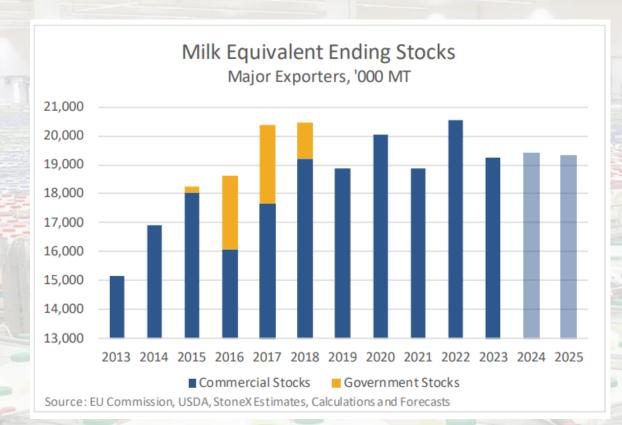
China down – but ROW compensates partially



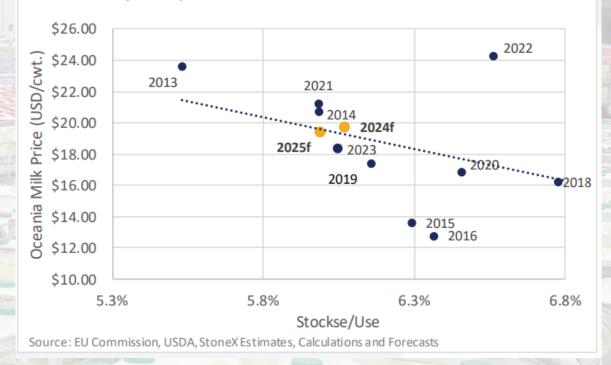
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STOCK SITUATION

Moderate Stocks on the production side



Major Exporters ME Stocks/Use vs. Milk Price

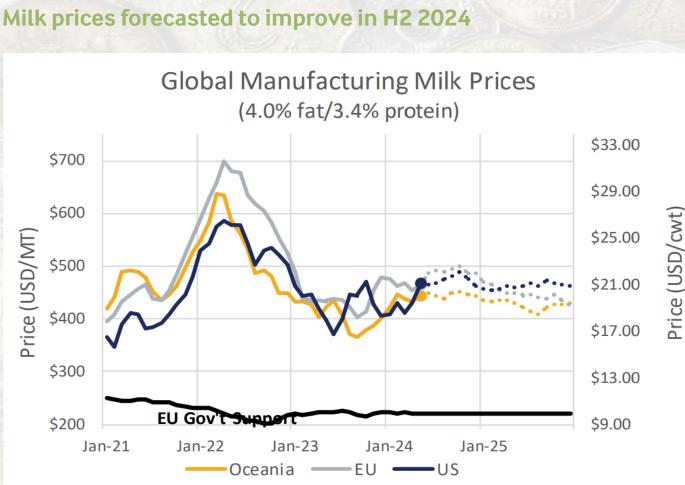


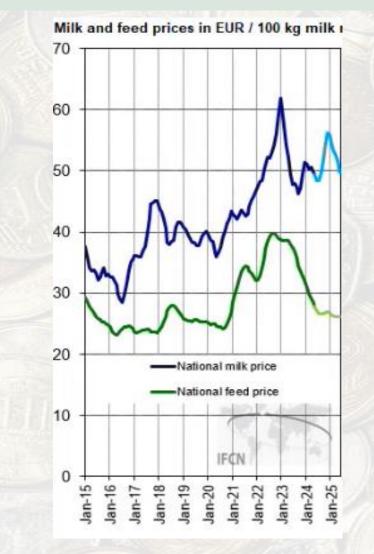
PRICE OUTLOOK





PRICE FORECAST





Source: USDA, StoneX Calculations and Forecasts

Source: StoneX, IFCN



LONG TERM OUTLOOK

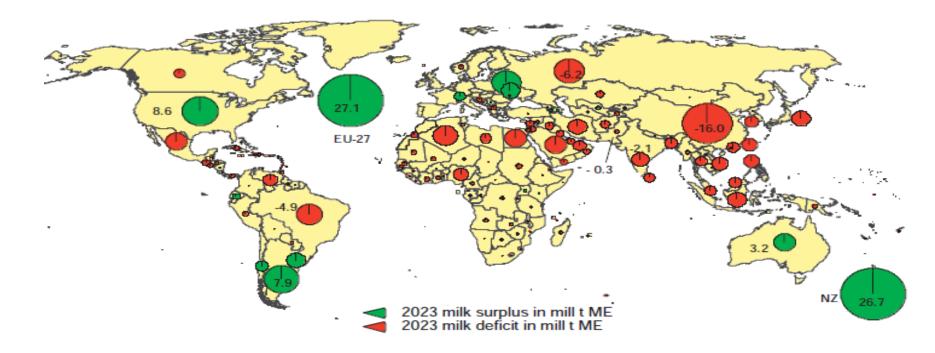


GLOBAL MILK PRODUCTION DEVELOPMENT

Back in 2012, EU and NZ forecastet to be the major growth centres

Milk surplus and deficit in 2023 in mill. t Milk Equivalent (ME)

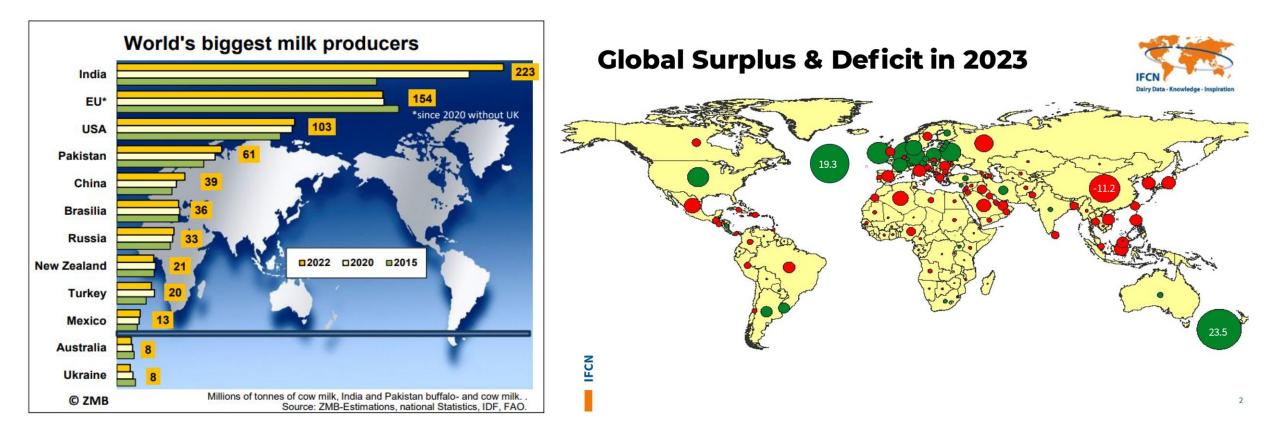
World dairy trade 2023 vs. 2012: +40 mill t ME or +60%





GLOBAL MILK PRODUCTION DEVELOPMENT

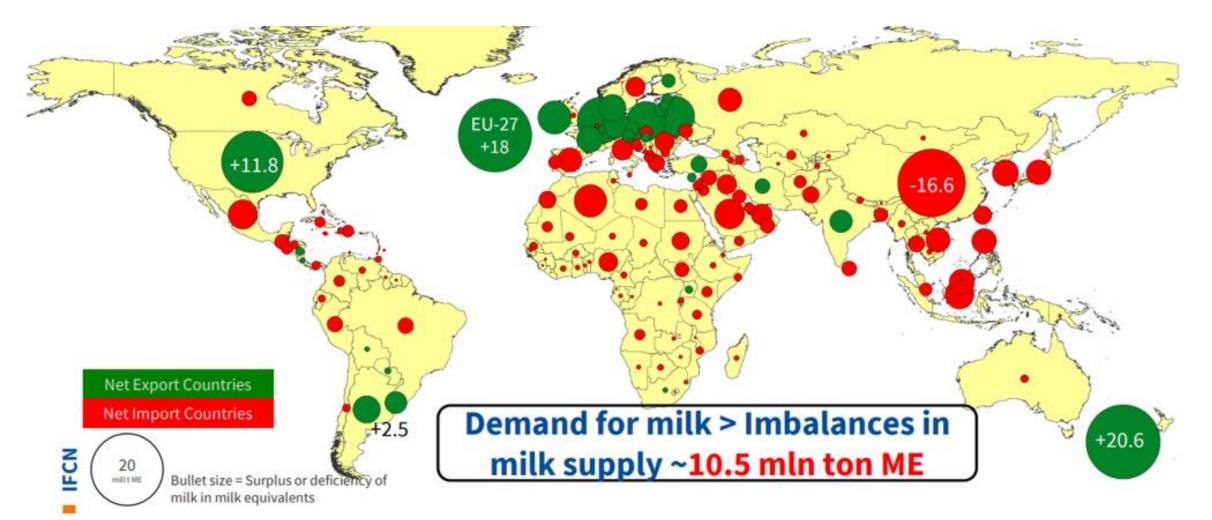
2015 – 2022: EU down, NZ stable





Source: IFCN, ZMB

GLOBAL MILK AND SUPPLY 2030



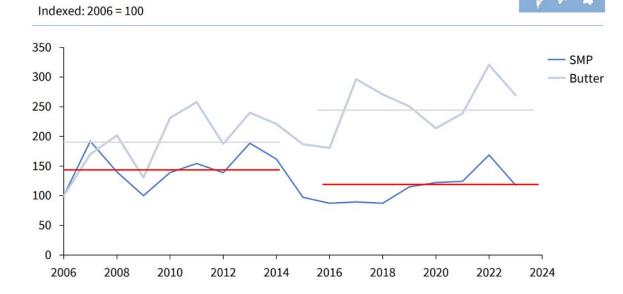




MILK FAT VS. PROTEIN

"Fat is the new black"

Annual average of SMP respectively Butter prices (Oceania quotation)



Annual average of SMP respectively Butter prices (Dutch quotation) Indexed: 2006 = 100 - SMP ---- Butter

Source: IFCN



DAIRY EXPECTATIONS

SUM UP

- **o** Global Milk Production expected to remain tight, with larger differences on local level
- Dairy demand is continued to grow with the developing countries as main driver
- Raw milk prices are expected to increase further with milk fat as main contributor

SUMUP

THANK YOU FOR YOUR ATTENTION

